

Fortress Minerals Limited

Results Presentation

FY2023

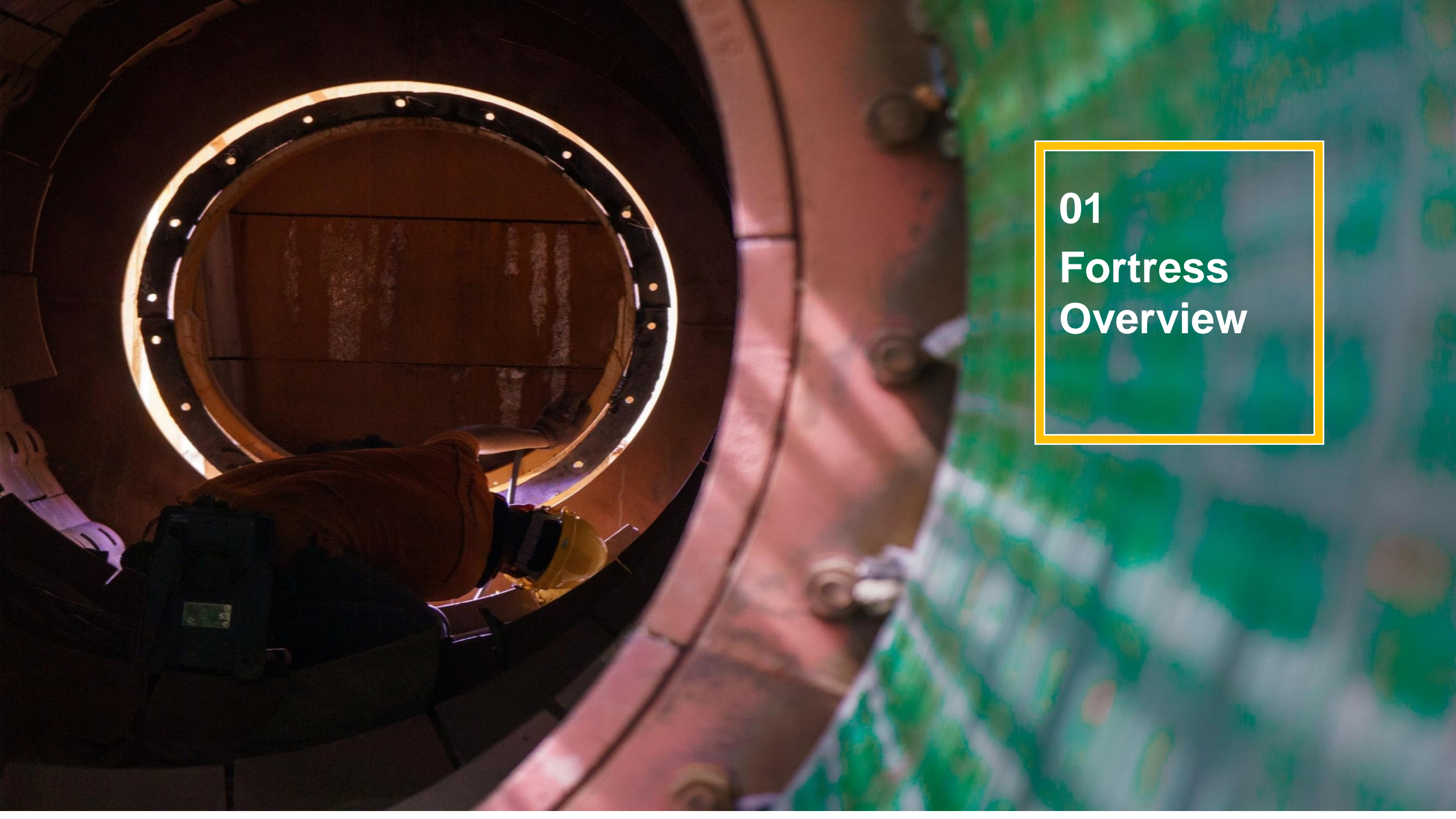
Malaysia - Singapore





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01

**Fortress
Overview**

Fortress at a glance



1ST

iron ore company listed on Catalist Board of SGX-ST on 27 March 2019

We are a producer and exporter of marketable and high-grade iron ore



We employ over

400

employees and contractors



Our Location



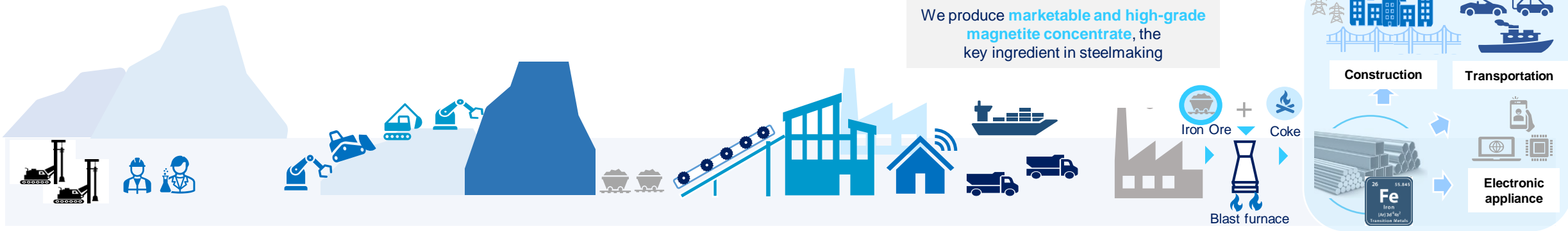
Fortress operation and product

1 Exploration and evaluation

2 Infrastructure and development

3 Processing and production

4 Marketing and commercial



Exploration: Unlocking resources

Experienced in-house team in resource prospecting, exploration and mining.

Considerable exploration upside potential within our mines' covered tenements' areas of:

- Bukit Besi: **526.2 hectare**
- Fortress Mengapur: **951.68 hectare**

Extracting value from resources

We evaluate, plan and invest in infrastructure through disciplined capital investment.

Latent capacity and cost efficiency

- Steady-state processing capability
- Favourable geological conditions and cost advantage
- Access to good public infrastructure

Manage market risk, maximising value

- Close proximity to steel mills customers in Malaysia
- Our **high-grade** magnetite concentrate
 - **Reduces greenhouse gas emissions**
 - **Raises blast furnace productivity**

AWARDED BUKIT BESI MINING RIGHT

- 13 years long-life mining rights expiring in the year 2033
- Two mining leases covered area of 526.2 ha



COMPLETION OF JORC DRILLING CAMPAIGN

- Completed JORC drilling campaign on East, Valley & West Deposits
- Construction of major processing plants



COMMERCIAL PRODUCTION LAUNCH

- Commercial production of high grade iron ore concentrate in April 2018
- Indicated and inferred Mineral Resource of 5.41 Mt in the East, Valley and West Deposits



FIRST IRON ORE COMPANY LISTED ON SGX-ST

- S\$15.0 million in gross proceeds raised

DIVIDEND PAY-OUT EXCEED 15% TARGET

- S\$2.6 million OR 29.3% Dividends distributed



RECORD UNDERLYING EARNING AND DIVIDEND EXCEED 20% TARGET

- Record underlying EBITDA of US\$26.6 million
- Interim dividend FY2021 of S\$5.0 million, a 20.6% dividend payout ratio

ACQUISITION OF FORTRESS MENGAPUR

- Gross consideration of US\$30.0 million plus 1.25% Gross Revenue Royalty
- Comprises 4 mining leases covering tenements areas of 951.68 ha.



FY2023



COMMISSIONING OF CASB MINE AND COMMENCEMENT OF PRODUCTION

- Commenced production in July 2022
- Helps the Group realise synergies as it leverages existing downstream distribution lines

FY2024



TWO NEW EXPLORATION LICENSES IN SABAH

- Commenced exploration in May 2023
- Opportunity to grow commodities profile

Management team

Talents responsible for the stewardship and long-term sustainable success of the Group



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Dato' Sri Ivan Chee

- Responsible for the overall management and operations of the Group, including formulating, implementing and monitoring the Group's strategic directions, growth plans, financial and risk management.
- Extensive experience in civil and structural engineering and the mining industry.

**Executive Director &
Chief Executive Officer**



Ng Mun Fey

- Responsible for the overall management and day-to-day operations of the Bukit Besi Mine, including heading the Group's marketing, geology, mining, processing and other supporting divisions.

**Executive Director &
Chief Operating Officer**



Fionne Chua

- Responsible for all finance and accounting operations of the Group.
- Coordinates and directs the preparation of the budget, financial forecast, reports and financial statements and coordinates the preparation of regulatory reporting.
- A Chartered Accountant with more than 10 years of relevant experience.

Financial Controller

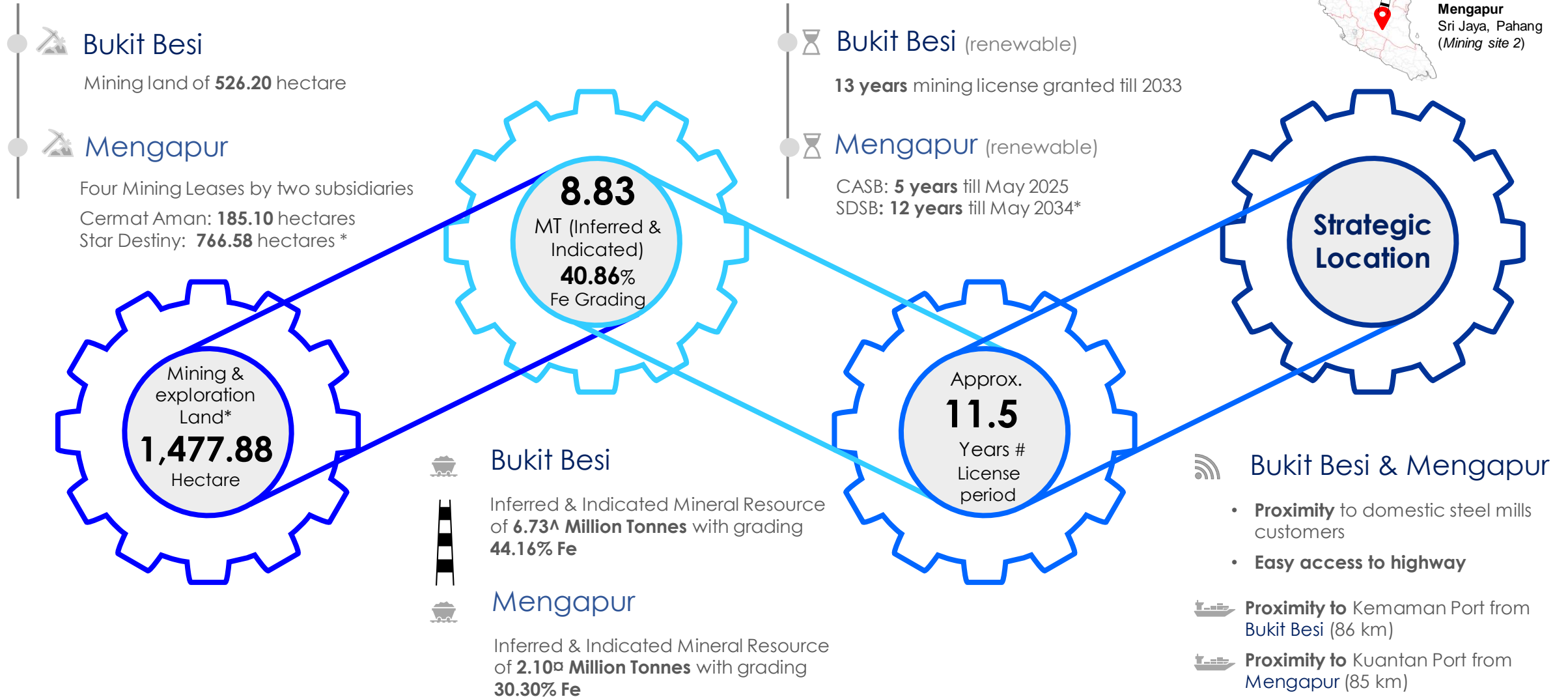


02

**Our strategic
assets**

**Mining project
overview**

At a glance: Producing assets of Fortress Minerals



* Included exploration lands of Star Destiny which comprises Compartment 110 and part of compartments 108, 109, 111, 112 of Hutan Simpan Berkelah at Bukit Mengapur Mukim Hulu Lepar, District of Kuantan, State of Pahang, Malaysia. The Mining Lease Approvals on this exploration land have been obtained on 15 October 2020 and have been formally endorsed and issued by Pejabat Pengarah Tanah dan Galian Pahang ("PTG") on 19 May 2022 upon payment of the relevant tenement fees imposed under the ML Approvals.

[^] Million Tonnes ("MT") As of 28 February 2023. Please refer to Slide 10 for further details.

[□] Million Tonnes ("MT") As of 28 February 2023. Please refer to Slide 11 for further details.

[#] Based on weighted average basis as computed based on license period relative to the size of mining / exploration land.

Bukit Besi Mine Strategic location supported by good Infrastructure

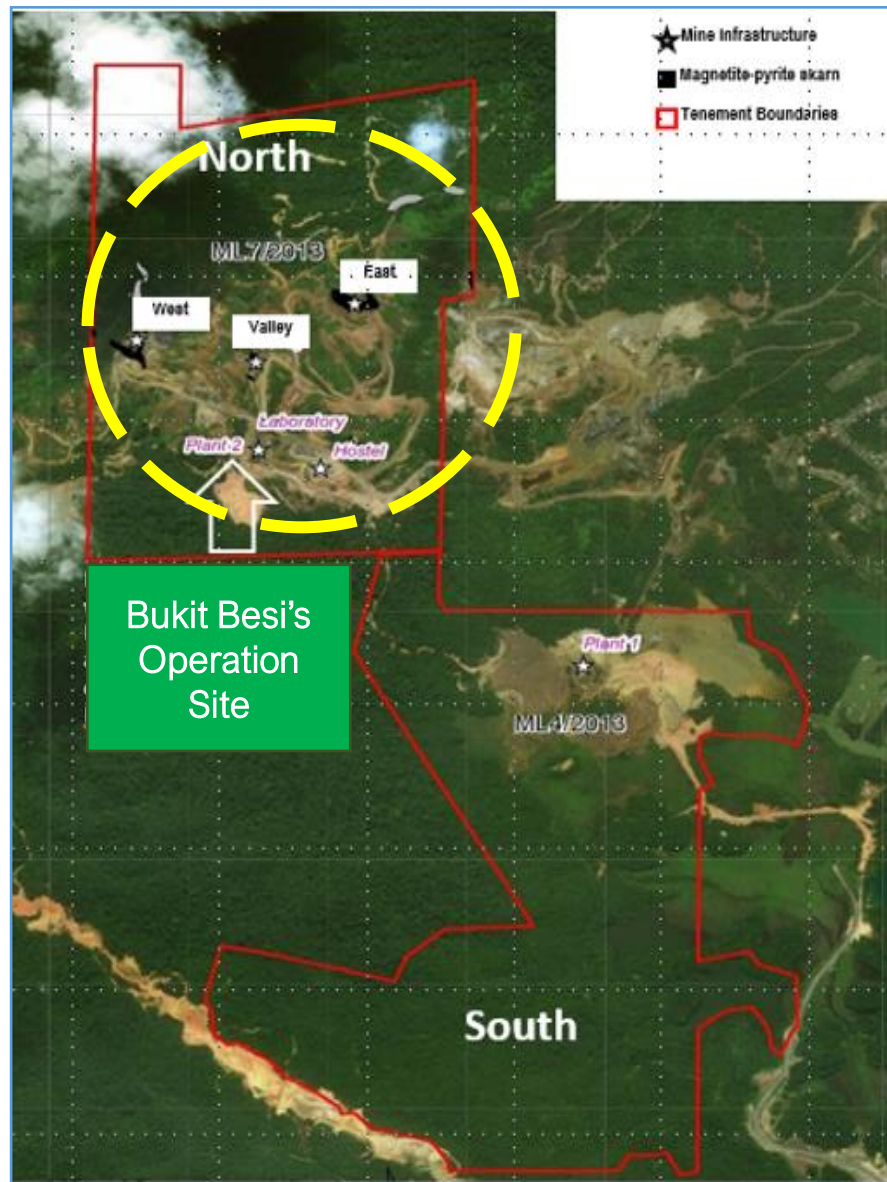


Bukit Besi Mineral Resource

A closer look



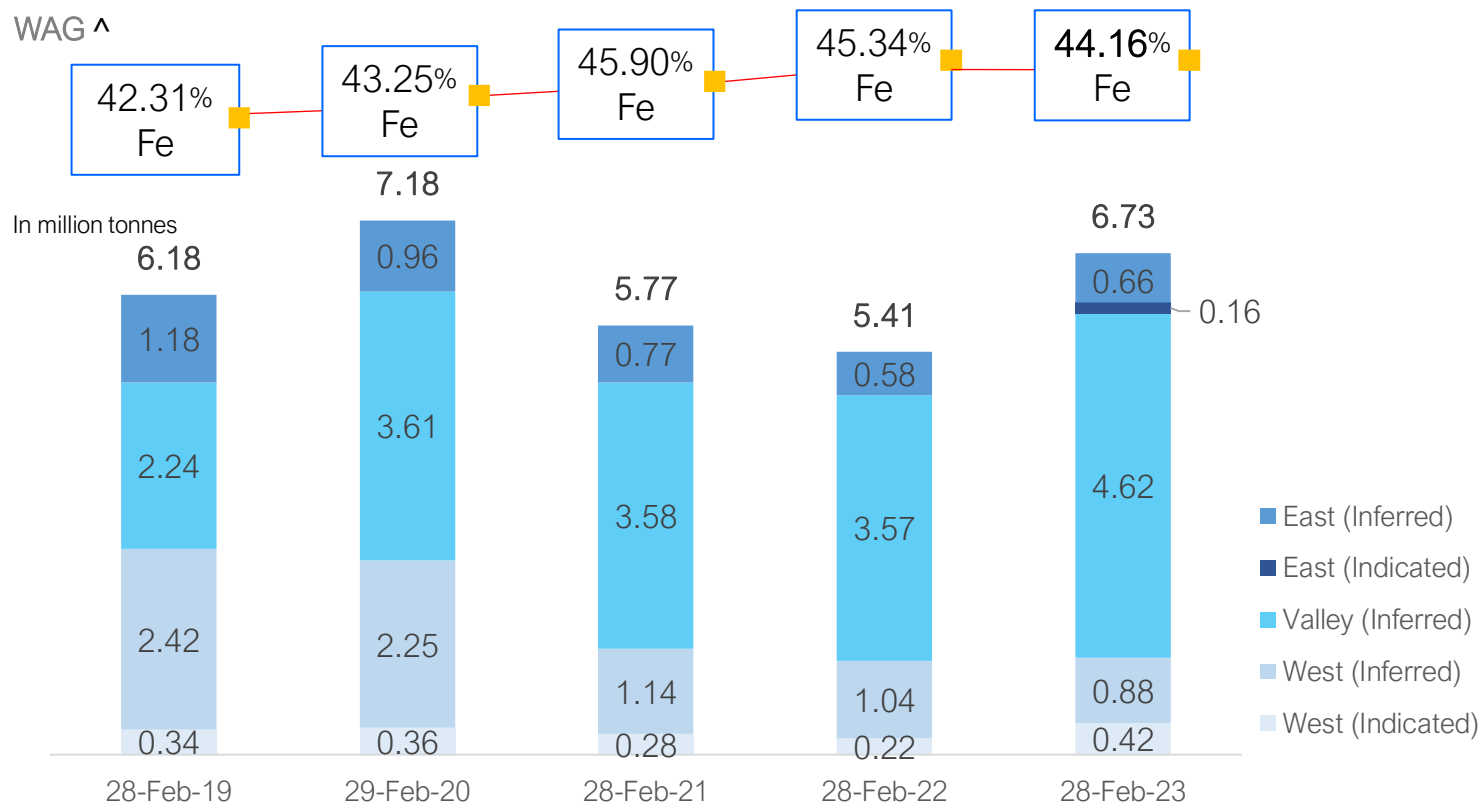
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RESOURCE SUMMARY:

West, Valley and East Deposits (Bukit Besi) *

WAG ^



Note:

The Bukit Besi Mineral Resource update (with reporting date of 28 February 2023) was announced in the FY2023 results on the SGXNET on 26 April 2023.

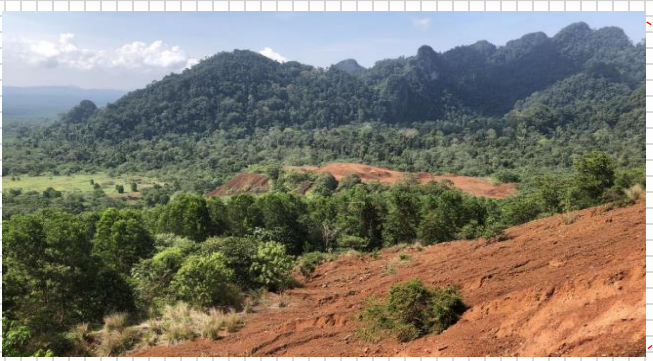
* Based on a block cut-off grade of 10% Fe and magnetic susceptibility greater than 100 and sulphur less than 10%.

^ WAG denotes Weighted average grade



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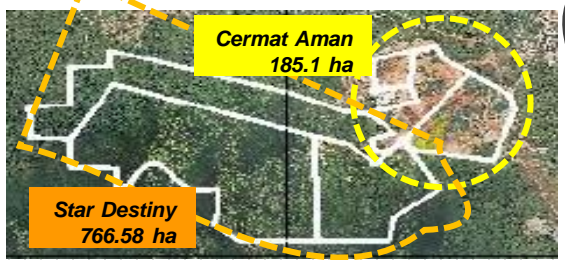
Quick Snapshot & Introduction



Mengapur

The Mengapur Project covers 951.68 ha with skarn-hosted

(Iron) Fe- (Copper) Cu-(Gold) Au ± (Silver) Ag ± (Sulphur) S mineralisation



① Mengapur
Larger & Ready for development



77.7%
Larger area than Bukit Besi tenement

Shorten delivery lead time

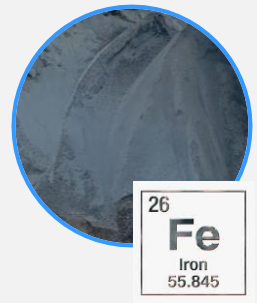


Seamless export shipment



Easy access to highways
Seamless transportation flows

② Mengapur
Mineral Resource Type and Estimate



Primary focus:
Magnetite iron ore
2.10
Million tonnes (Inferred & Indicated)

Other minerals
If encountered, will be stockpiled for future processing



Copper
35.89
Million Tonnes (Inferred & Indicated)



Copper coil for EV vehicle

Mengapur Mineral Resource Estimate - 28 Feb 2023

| Classification | Cut-off grade | Mineralisation | Gross Attributable to Licences | | | | | | Nett Attributable to Fortress | | | | | Change from previous update | Remarks | |
|----------------|---------------|------------------------|--------------------------------|--------------|-------------|-------------|-------------|-------------|-------------------------------|--------------|-------------|-------------|-------------|-----------------------------|---------|-------|
| | | | Tonnes | Grade | Grade | Grade | Grade | Grade | Tonnes | Grade | Grade | Grade | Grade | | | Grade |
| | | | | Fe | Cu | Au | Ag | S | | Fe | Cu | Au | Ag | | | S |
| | | | Mt | % | % | g/t | g/t | % | Mt | % | % | g/t | g/t | % | % | |
| Indicated | 0.3% Cu | Skarn Cu | 20.30 | 20.76 | 0.41 | 0.12 | 7.26 | 4.60 | 20.30 | 20.76 | 0.41 | 0.12 | 7.26 | 4.60 | N/A | 1 |
| | | Pyrrhotite Cu | 0.70 | 29.11 | 0.55 | 0.28 | 3.48 | 14.14 | 0.70 | 29.11 | 0.55 | 0.28 | 3.48 | 14.14 | | |
| | | Sub Total | 21.00 | 21.03 | 0.42 | 0.13 | 7.13 | 4.92 | 21.00 | 21.03 | 0.42 | 0.13 | 7.13 | 4.92 | | |
| | 25% Fe | Skarn Magnetite | 0.34 | 27.66 | 0.13 | 0.09 | 1.52 | 6.23 | 0.34 | 27.66 | 0.13 | 0.09 | 1.52 | 6.23 | | |
| | | Breccia Magnetite | 0.01 | 46.28 | 0.21 | 0.23 | 5.66 | 0.13 | 0.01 | 46.28 | 0.21 | 0.23 | 5.66 | 0.13 | | |
| | | Sub Total | 0.34 | 28.01 | 0.13 | 0.09 | 1.60 | 6.12 | 0.34 | 28.01 | 0.13 | 0.09 | 1.60 | 6.12 | | |
| Inferred | 0.3% Cu | Skarn Cu | 7.93 | 22.39 | 0.41 | 0.13 | 8.42 | 4.62 | 7.93 | 22.39 | 0.41 | 0.13 | 8.42 | 4.62 | -8% | 2 |
| | | Pyrrhotite Cu | 6.96 | 29.26 | 0.60 | 0.27 | 3.56 | 13.75 | 6.96 | 29.26 | 0.60 | 0.27 | 3.56 | 13.75 | 13% | |
| | | Sub Total | 14.89 | 25.60 | 0.50 | 0.19 | 6.15 | 8.89 | 14.89 | 25.60 | 0.50 | 0.19 | 6.15 | 8.89 | 0% | |
| | 25% Fe | Skarn Magnetite | 1.38 | 27.80 | 0.13 | 0.12 | 1.35 | 5.89 | 1.38 | 27.80 | 0.13 | 0.12 | 1.35 | 5.89 | -74% | 3 |
| | | Breccia Magnetite | 0.38 | 41.51 | 0.20 | 0.17 | 6.04 | 0.19 | 0.38 | 41.51 | 0.20 | 0.17 | 6.04 | 0.19 | -93% | |
| | | Sub Total | 1.76 | 30.75 | 0.14 | 0.13 | 2.36 | 4.67 | 1.76 | 30.75 | 0.14 | 0.13 | 2.36 | 4.67 | -84% | |
| Total | 0.3% Cu | Total Cu | 35.89 | 22.93 | 0.45 | 0.16 | 6.72 | 6.56 | 35.89 | 22.93 | 0.45 | 0.16 | 6.72 | 6.56 | 143% | 1, 2 |
| | 25% Fe | Total Magnetite | 2.10 | 30.30 | 0.14 | 0.13 | 2.24 | 4.90 | 2.10 | 30.30 | 0.14 | 0.13 | 2.24 | 4.90 | -80% | 1, 3 |

- 1 - No Indicated previously reported.
- 2 - Change in cut-off grade from 0.5% Cu to 0.3% Cu, which accounts for the increase in the copper resource.
- 3 - The reduction in the magnetite resource is a reflection of the reporting the resource within the optimised pit shell based on the copper mineralisation.
- 4 - The Mineral Resource is limited to within the CASB and SDSB mining lease boundaries and is also constrained within an optimised pit shell based on the recovery of copper only, no value was attributed to iron hosted by the magnetite units or the gold and silver or any other materials present on the mining leases.

At a glance: Exploration assets of Fortress Minerals



2



New prospecting licenses issued by East Malaysia by the Land and Surveys Department State of Sabah

2



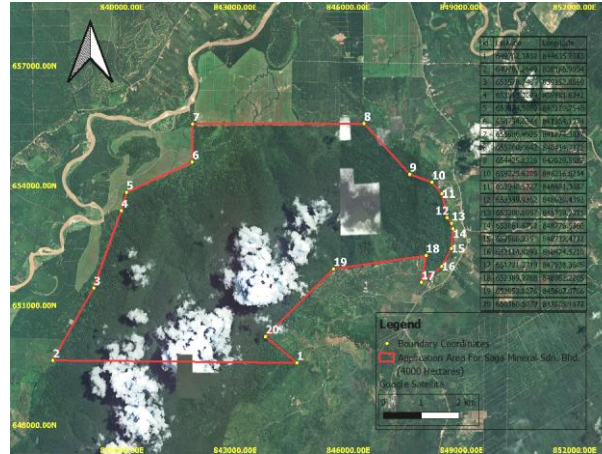
Year period for prospecting at both concession areas

4

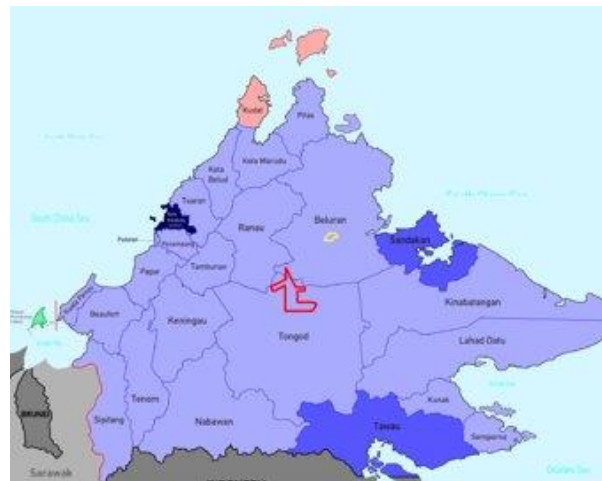


Types of key minerals present namely copper, iron ore, nickel, cobalt

Telupid Project



Tongod Project



| | |
|----------------------|---|
| Company Name | Saga Mineral Sdn. Bhd. |
| Acquisition date | 20-Sep-2022 |
| Shareholders | Fortress Cu Sdn. Bhd. (65%) Aston Solutions Sdn. Bhd. (35%) |
| License period | 15 December 2022 to 14 December 2024 |
| Type of Minerals | Volcanic Massive Sulphide (Copper) Iron Ore Lateritic Nickel Zinc and Galena |
| License location | 40km ² at Hutan Simpan Bidu-Bidu, Telupid, Sabah, Malaysia. |
| Estimated commitment | RM14,780,000 |

| | |
|----------------------|--|
| Company Name | Kencana Primary Sdn. Bhd. |
| Acquisition date | 10-Dec-2022 |
| Shareholders | Fortress Ni Sdn. Bhd. (51%) Majestic Islands Sdn. Bhd. (35%) Ophir Metal Sdn. Bhd. (14%) |
| License period | 19 December 2022 to 18 December 2024 |
| Type of Minerals | Nickel Copper Cobalt |
| License location | 400km ² at Hutan Simpan Pinangah & Tangkulap, Tongod, Sabah, Malaysia. |
| Estimated commitment | RM15,460,000 |



03
Operational
Updates

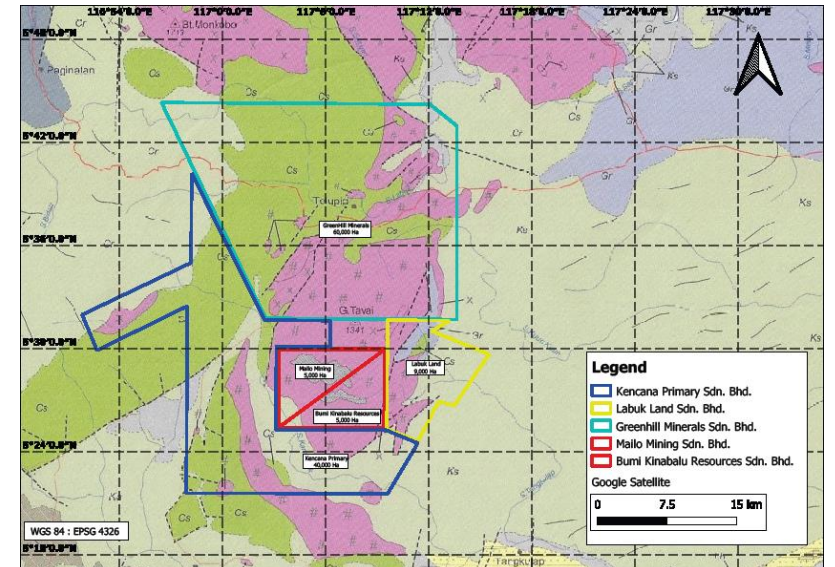
Mengapur

- The Group is building up its production capabilities at the CASB mine, which commenced production in July 2022.
- Looking to build new integrated processing plant which will enhance production capability at the CASB mine and enable the Group to produce **high grade iron ore, copper and pyrrhotite concentrate**.
- The Group will continue to update shareholders as and when there are material developments.



Telupid and Tongod

- The Group expects to commence exploration at the Telupid and Tongod Projects in May 2023.
- We are planning to enter Phase 1 of our exploration plan by performing Geological Mapping, Geochem and Geophysical Survey.
- The Group will continue to update shareholders as and when there are material developments.





Completion of placement of 23,316,100 Placement Shares at S\$0.386 per Placement Share on 10 April 2023.

- **60% of net placement proceeds** - Fund the Company's efforts to build up its production capabilities at the CASB Mine located at Mengapur, which commenced production in July 2022.
 - The Company intends to build a new integrated processing plant which will enhance production capabilities at the CASB Mine and enabling the Company to produce high grade iron ore, copper and pyrrhotite concentrate as part of the effort to grow business top lines.
 - These initiatives will continue to propel the Company's pipeline growth and support sustainability of earnings in the long term.
- **40% of net placement proceeds** - Partially fund the Group's exploration efforts in Sabah arising from the receipt of the two prospecting licenses announced by the Company on 6 March 2023.
 - In addition to the strong iron ore producing assets at the Company's Bukit Besi mine, the exploration of new geographies and minerals provides the potential to diversify the Group's revenue streams and bolster sustainable growth for the long term.
 - The Group's strategic growth plan is to venture into new mining opportunities and enhance long term shareholder value, thereby expanding the Group's commodities profile.



04
Financial
Results

Financial results for FY2023

Firm operational performance supported by increased production

Financial performance

Revenue

US\$ **53.5** Million
Gross Revenue **↑** 23.5%^

Margin

70.5%
Gross Profit Margin **↓** 6.5ppt^

Earnings

US\$ **23.9** Million
Underlying EBITDA **↑** 1.7%^

Balance sheet

Operating cash flow

US\$ **22.5** Million
Operating cash flow **↓** 0.8%^

Liquidity

US\$ **5.7** Million
Cash and bank balances

NAV (Group basis)

12.60 US cents
Net asset value/share

Value creation

CAPEX (Group basis)

US\$ **8.8** Million
Cash investment in CAPEX on plants and mine infrastructure

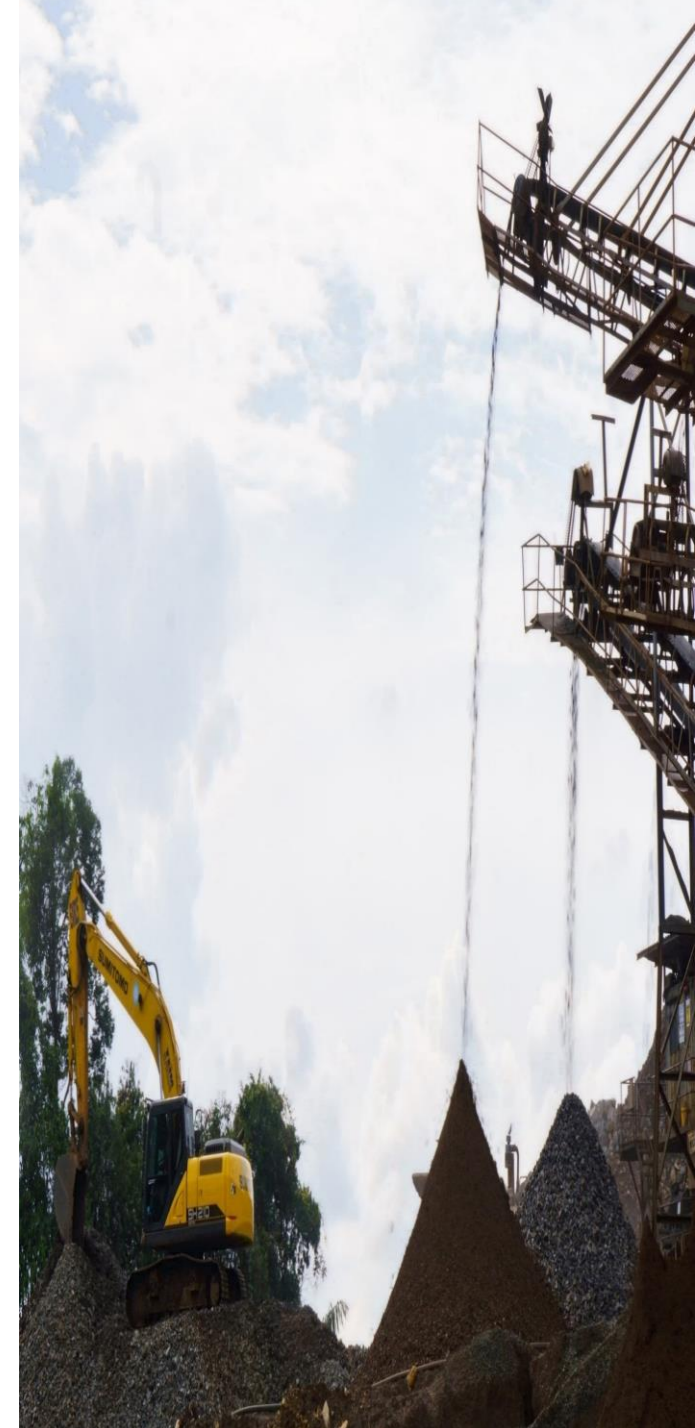
EPS

2.52 US cent
Earning per share

ROCE

31.4 %
Return of capital employed

ROCE = EBITDA / Capital Employed, whereby EBITDA is annualised and Capital Employed = Total Assets – Current Liabilities
^ As compared to FY2022



Financial highlights

Strategic growth efforts support strong operating revenue

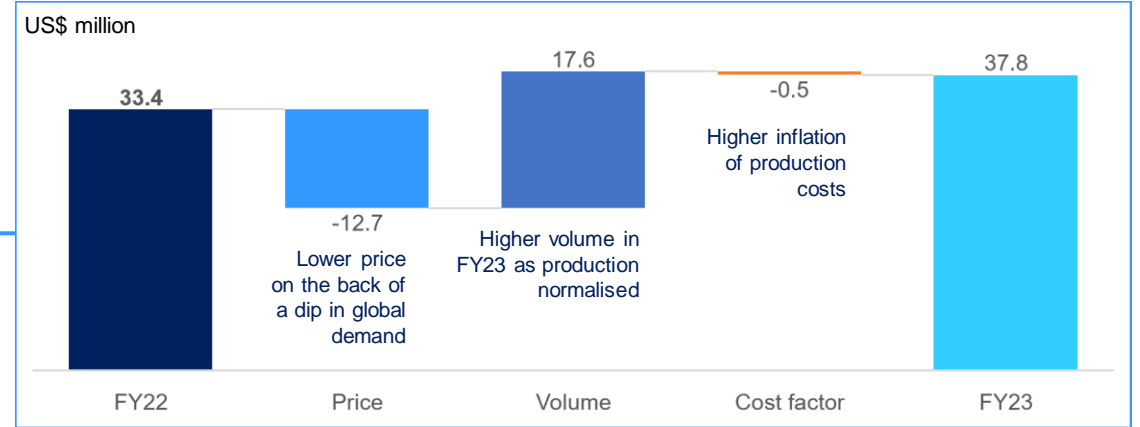
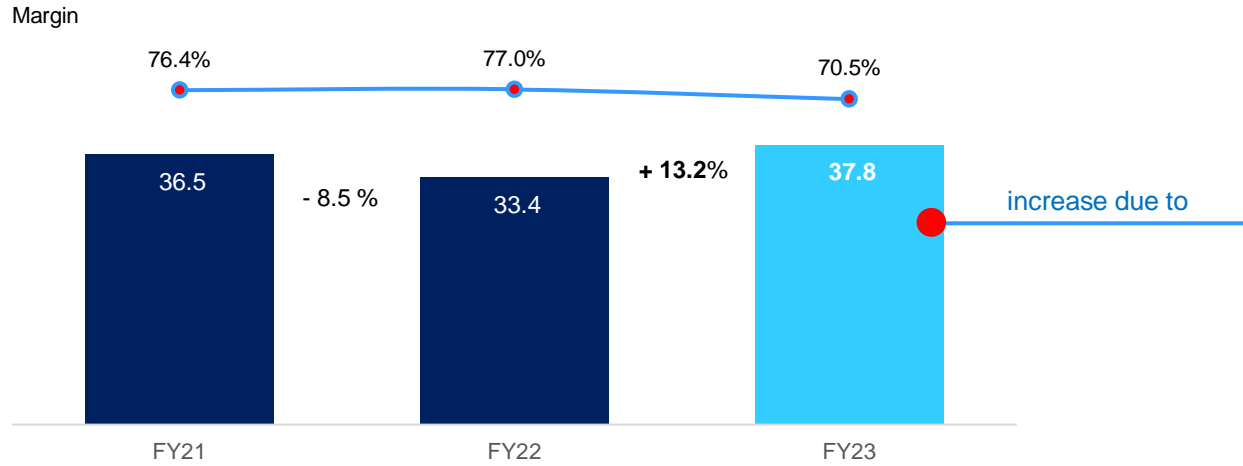
| Financial metrics US\$' million | FY2021 | FY2022 | FY2023 |
|------------------------------------|--------|--------|--------|
| Revenue | 47.7 | 43.4 | 53.5 |
| Gross profit | 36.5 | 33.4 | 37.8 |
| Gross profit margin | 76.4% | 77.0% | 70.5% |
| NPAT | 18.2 | 13.9 | 12.6 |
| Net profit margin | 38.2% | 32.0% | 23.5% |
| EBITDA | 26.5 | 23.5 | 23.9 |
| EBITDA margin | 55.6% | 54.1% | 44.6% |
| Operating cash flows | 15.8 | 22.7 | 22.8 |



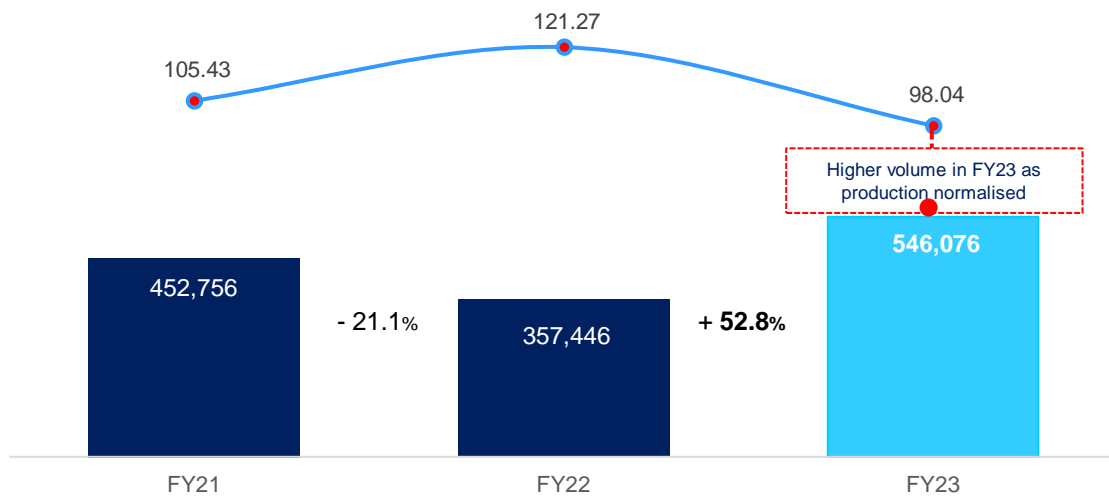
Resilient gross profit margin

Driven by low unit cost and good throughput productivity

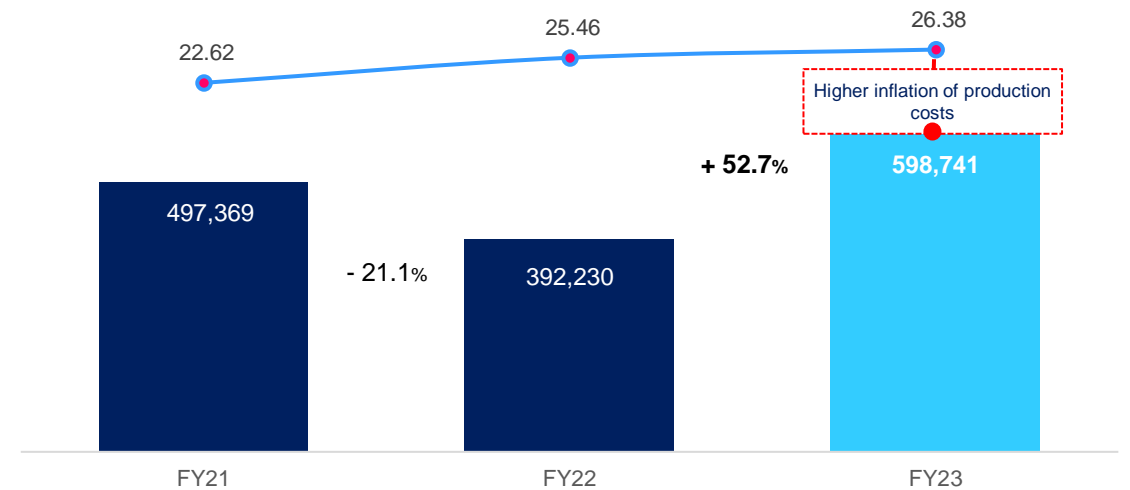
GROSS PROFIT (US\$ Million) and Gross Profit Margin (%)



SALES: Average selling price (US\$/DMT) and Sales Volume (DMT*)



PRODUCTIVITY: Average unit cost (US\$/WMT) and Volume (WMT#)



* DMT denotes Dry metric tonnes # WMT denotes Wet metric tonnes

Financial performance

A quick glance

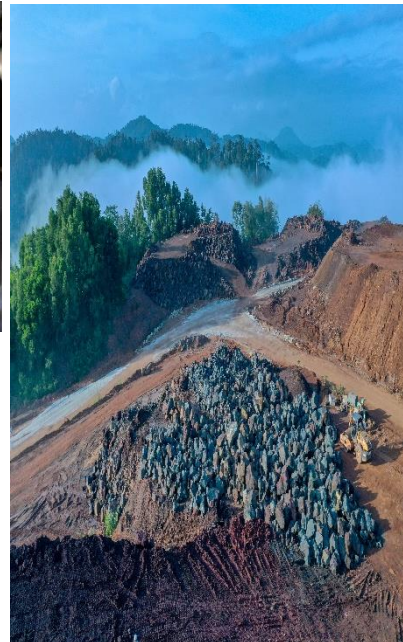
| | Full year | | | | 1Q | 2Q | 3Q | 4Q | 1Q | 2Q | 3Q | 4Q | 1Q | 2Q | 3Q | 4Q |
|-------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| | FY2023 | FY2022 | FY2021 | FY2020 | FY2023 | FY2023 | FY2023 | FY2023 | FY2022 | FY2022 | FY2022 | FY2022 | FY2021 | FY2021 | FY2021 | FY2021 |
| Operating metrics | | | | | | | | | | | | | | | | |
| Average realised price/ DMT | 98.04 | 121.27 | 105.43 | 95.93 | 119.80 | 97.05 | 85.81 | 91.48 | 143.00 | 141.82 | 87.44 | 126.63 | 94.97 | 95.99 | 110.06 | 116.22 |
| Sales volume (DMT) | 546,076 | 357,446 | 452,756 | 269,615 | 121,425 | 160,185 | 131,539 | 132,927 | 120,665 | 69,182 | 126,131 | 41,417 | 74,661 | 135,482 | 93,246 | 149,367 |
| Average unit cost/WMT | 26.38 | 25.46 | 22.62 | 28.81 | 32.08 | 24.91 | 24.84 | 24.46 | 25.55 | 24.55 | 20.22 | 42.77 | 24.88 | 19.64 | 25.26 | 22.61 |
| Volume sold (WMT) | 598,741 | 392,230 | 497,369 | 300,053 | 133,662 | 175,330 | 144,262 | 145,487 | 132,251 | 75,860 | 138,771 | 45,347 | 82,256 | 148,751 | 101,720 | 164,642 |
| Financial metrics | US'000 | US'000 | US'000 | US'000 | US'000 | US'000 | US'000 | US'000 | US'000 | US'000 | US'000 | US'000 | US'000 | US'000 | US'000 | US'000 |
| Revenue | 53,547 | 43,366 | 47,718 | 25,925 | 14,598 | 15,518 | 11,253 | 12,179 | 17,283 | 9,985 | 10,864 | 5,234 | 7,090 | 12,985 | 10,304 | 17,339 |
| Gross profit | 37,752 | 33,381 | 36,466 | 17,279 | 10,310 | 11,151 | 7,670 | 8,621 | 13,905 | 8,123 | 8,059 | 3,294 | 5,044 | 10,065 | 7,734 | 13,623 |
| Gross profit margin | 70.5% | 77.0% | 76.4% | 66.7% | 70.6% | 71.9% | 68.2% | 70.8% | 80.5% | 81.4% | 74.6% | 62.9% | 71.1% | 77.5% | 75.1% | 78.6% |
| EBITDA | 23,868 | 23,479 | 26,560 | 12,222 | 6,896 | 8,084 | 5,223 | 3,664 | 10,335 | 5,289 | 5,310 | 2,545 | 3,591 | 8,065 | 5,947 | 8,957 |
| Net profit after tax | 12,592 | 13,881 | 18,245 | 6,497 | 4,192 | 4,861 | 2,942 | 597 | 7,200 | 3,281 | 2,832 | 568 | 2,158 | 5,681 | 4,338 | 6,067 |
| Group Balance Sheet | US'000 | US'000 | US'000 | US'000 | US'000 | US'000 | US'000 | US'000 | US'000 | US'000 | US'000 | US'000 | US'000 | US'000 | US'000 | US'000 |
| Non-current assets | 73,493 | 74,264 | 26,285 | 22,694 | 75,406 | 74,662 | 74,658 | 73,493 | 56,738 | 68,909 | 71,899 | 74,264 | 21,843 | 22,768 | 23,909 | 26,285 |
| Current assets | 20,454 | 17,771 | 33,577 | 16,643 | 19,317 | 19,263 | 19,386 | 20,454 | 27,875 | 21,682 | 22,410 | 17,771 | 17,550 | 22,492 | 27,152 | 33,577 |
| Total assets | 93,947 | 92,035 | 59,862 | 39,337 | 94,723 | 93,925 | 94,044 | 93,947 | 84,613 | 90,591 | 94,309 | 92,035 | 39,393 | 45,260 | 51,061 | 59,862 |
| Current Liabilities | 17,861 | 15,046 | 8,732 | 8,110 | 17,973 | 18,369 | 18,016 | 17,861 | 15,169 | 15,154 | 15,977 | 15,046 | 1,526 | 6,291 | 7,093 | 8,732 |
| Non-current Liabilities | 13,124 | 20,204 | 2,722 | 1,652 | 18,074 | 16,047 | 13,525 | 13,124 | 18,344 | 21,269 | 21,147 | 20,204 | 6,634 | 1,668 | 1,658 | 2,722 |
| Total liabilities | 30,985 | 35,250 | 11,454 | 9,762 | 36,047 | 34,416 | 31,541 | 30,985 | 33,513 | 36,423 | 37,124 | 35,250 | 8,160 | 7,959 | 8,751 | 11,454 |
| Equity attributable to owners | 62,987 | 56,805 | 48,417 | 29,575 | 58,705 | 59,526 | 62,524 | 62,987 | 51,109 | 54,182 | 57,211 | 56,805 | 31,233 | 37,301 | 42,310 | 48,417 |
| Non-controlling interest | (25) | (21) | (9) | - | (29) | (17) | (21) | (25) | (9) | (15) | (26) | (21) | - | - | * | (9) |
| Total equity | 62,962 | 56,784 | 48,408 | 29,575 | 58,676 | 59,509 | 62,503 | 62,962 | 51,100 | 54,167 | 57,185 | 56,784 | 31,233 | 37,301 | 42,310 | 48,408 |
| Group Cash Flows | US'000 | US'000 | US'000 | US'000 | US'000 | US'000 | US'000 | US'000 | US'000 | US'000 | US'000 | US'000 | US'000 | US'000 | US'000 | US'000 |
| Net cash flows from/(used in) | | | | | | | | | | | | | | | | |
| Operating activities | 22,506 | 22,698 | 15,785 | 9,188 | 5,857 | 9,007 | 5,473 | 2,168 | 9,296 | 6,337 | 6,456 | 609 | 1,606 | 54 | 11,662 | 2,463 |
| Investing activities | (10,154) | (36,119) | (12,698) | (6,177) | (4,758) | (1,780) | (1,002) | (2,614) | (21,151) | (10,211) | (1,905) | (2,852) | (281) | (669) | (1,249) | (10,499) |
| Financing activities | (13,396) | 10,362 | (5,906) | 5,537 | (2,137) | (5,148) | (3,512) | (2,599) | 16,866 | (2,761) | (820) | (2,923) | (2,018) | (3,365) | (202) | (321) |
| Cash and cash equivalent | 3,668 #, ^ | 4,910 # | 7,800 @ | 10,243 | 3,943 # | 5,924 # | 7,007 # | 3,668 #, ^ | 12,828 | 6,281 | 10,157 | 4,910 # | 9,488 | 5,773 | 16,089 | 7,800 |

* Amount less than US\$1,000

@ After accounted for consideration paid in relation to acquisition of Fortress Mengapur amounting to US\$9.0 million.

Excluding deposit pledged to a financial institution of US\$2.0 million to finance part of the acquisition cost of Fortress Mengapur.

^ Excluding short-term money market fund of US\$1.5 million.



THANK YOU

Stay in touch with us



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